



# amontis

the alliance of entrepreneurial experts















# Changes – the never-ending construction site



### "Change is the only constant in life" – Heraclitus of Ephesus

Changes – the never-ending construction site















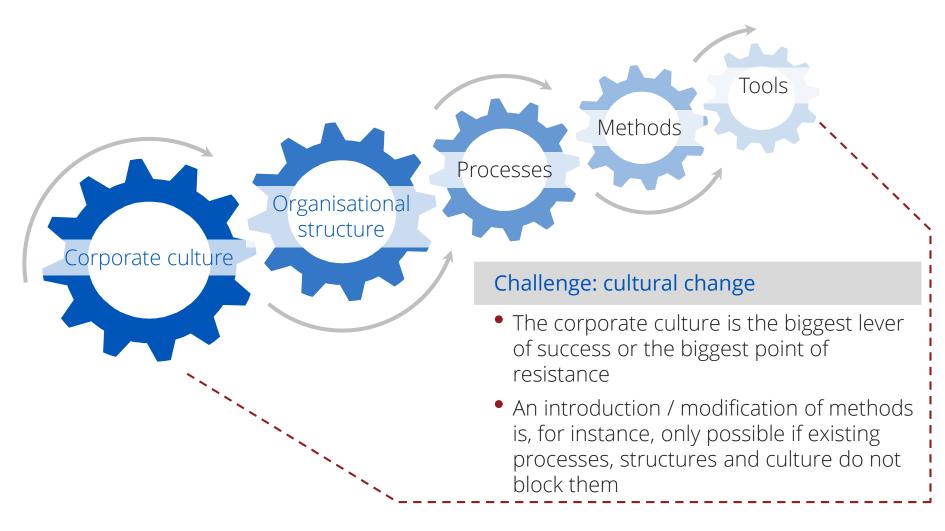






### The biggest and most effective lever is the corporate culture

Changes – the never-ending construction site





### We analyse, accompany and close your construction site

Changes – the never-ending construction site

#### **Analyse Implementation Anchoring** Our approach is based on the International Multidisciplinary Change Management (IMCM®) standard 4-Conception 8-Consolidation 2-Diagnosis 6-Piloting 3-In-depth 1-Exploration 5-Kick-Off 7-Implementation 9-Capitalisation analysis Understand the change • Structure the implementation Introduce and practice Identify the extent and impact • Select and use strategies, modes and the change Prepare and make decisions Secure ROI and value methods Accompany the implementation integrate new knowledge Monitor the effectiveness



# From a vision to a real change



### IMCM<sup>®</sup> is a science-based, practice-oriented approach

From a vision to a real change



# International Multidisciplinary Change Management (IMCM®)

- IMCM® origins from leading universities like:
  - Sorbonne Paris
  - HEC Liège
  - Université du Quebec
- IMCM® combines proven scientific findings and best practices towards changes
- amontis is a member of the ACMC agency and represents the standard and certification in Germany, Spain, South America and Australia

#### Our customers have great trust in us (excerpt):





















### We analyse the environment, the need and the extent of the change

From a vision to a real change

#### Example 1: Digital transformation

- Is it just a hype or a real opportunity for us?
- Do we have to change everything or just improve few things?

### **Exploration**

- Understanding the context
- Understanding the culture
- Understanding the need

#### Diagnosis

- Understanding the impact
- Understanding the intensity
- Understanding the extent

#### Example 2: Work 4.0

- How big is the change for us?
- How high are the stakes and winnings?

#### Example 3: Diversity

- Who are the stakeholders?
- What are the risks and opportunities?
- What are the benefits and the ROI?

#### In-depth analysis

- Understanding the human aspects
- Understanding economic aspects
- Understanding feasibility



### We provide guidance during the implementation

From a vision to a real change

Example 4: Skills & Qualifications

- What are the priorities?
- What are we going to do?

#### Kick-Off

- Preparing the implementation
- Team-building
- Conducting the kick-off event

### Example 6: Methods implementation

- How can we test the implementation?
- How can we practice the change?

#### **Implementation**

- Implementing the concept
- Implementing the chosen methods
- Leading the change

### Conception

- Understanding priorities
- Developing a procedure
- Choosing suitable methods

#### Example 5: Software implementation

- Which activities have a higher priority?
- How do we start?

### Piloting

- Choosing an area for piloting
- Testing the hypotheses
- Adapting the procedure

#### Example 7: Sourcing

- Successive implementation in all areas
- Guidance by the change-team





### We help you to anchor the change in the day-to-day practice

From a vision to a real change

### Example 8: Resilience

- How do we help people to adopt and get used to the new habits?
- How do we avoid "relapses"?

#### Consolidation

- Promoting learning
- Reducing the effort
- Promoting the adoption of the change

#### Capitalisation

- Closing symbolically
- Securing the results
- Evaluating the process and the results
- Improving continuously

# Example 9: Sustainability

- What added value did we achieve?
- How do we live and develop the change?



# Transforming strategies and ideas into actions

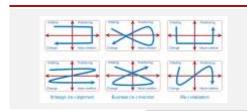


### We apply proven approaches and tailor them to your needs

Transforming strategies and ideas into actions

Not every problem is a nail, so we master a whole range of tools:

#### Strategic Management



#### Project Management



#### Agile Management



#### Change Management



Management and leadership methods toolbox

#### Lean Management



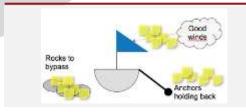
#### Stakeholder Management



#### Communication



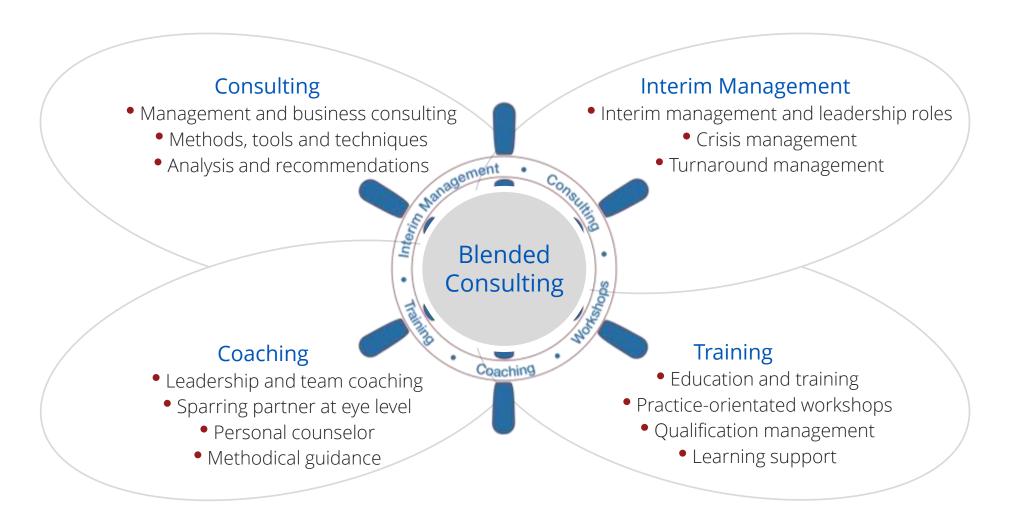
#### Facilitation / Mediation





### We support you using the following formats – also as a "blend"

Transforming strategies and ideas into actions





### We develop practical strategies and translate them into projects

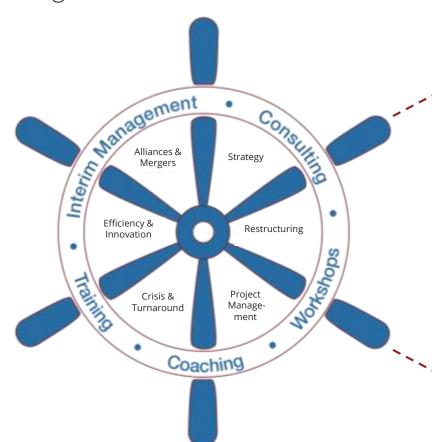
Transforming strategies and ideas into actions

Change, portfolio and project management

"Turning strategies into actions is our speciality"



- New / disruptive business models
- Objectives, missions and visions
- Business analysis
- Scenario development
- Strategy development
- Positioning
- Value creation
- Portfolio creation (product / project)
- Risk and opportunity management
- Leadership and change





### We develop effective new structures and make the transition

Transforming strategies and ideas into actions

Change, portfolio and project management

Management

Efficiency &

Innovation

Mergers

Crisis &

Turnaround

Strategy

Project

Manage-

ment

Coaching

Restructuring

Mortshops

Interim

"Turning strategies into actions is our speciality"

### Restructuring

- New work models
- Flexible work organisation
- New leadership models
- Digital transformations
- Desksharing
- Process analysis
- Process modeling
- Crisis management
- Reorganisation



### We use projects and project portfolios to structure the initiatives

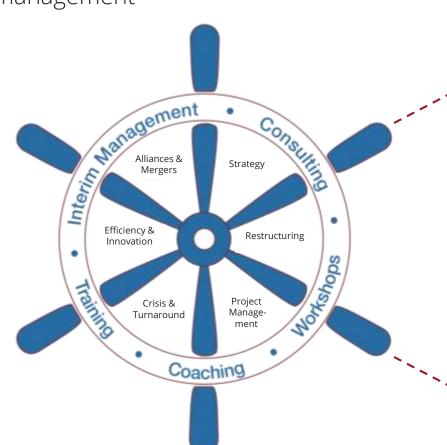
Transforming strategies and ideas into actions

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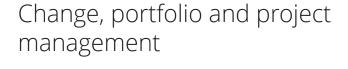
- Analyses, reviews and audits
- Organisations and governance
- Philosophies, methods and infrastructures (agile, hybrid, predictive), incl. certifications (PMI®, Scrum, Prince2®)
- Operational project management
- Crisis and turnaround management
- Risk and opportunity management
- Leadership and communication
- Stakeholder management





### We support you in fostering your efficiency and innovation

Transforming strategies and ideas into actions



Management

Efficiency &

Innovation

Mergers

Crisis &

Turnaround

Strategy

Project

Manage-

ment

Coaching

Restructuring

Workshops

Interim,

"Turning strategies into actions is our speciality"



- New business models
- New working models
- Ideation and creative processes
- Design thinking
- Digitalisation of workflows
- Lean management
- Sourcing and sustainability
- Circular economy
- Diversity management



### We help with mergers and the harmonisation of corporate cultures

Transforming strategies and ideas into actions



Mergers

Crisis &

Turnaround

Efficiency &

Innovation

"Turning strategies into actions is our speciality"



Morkshops

Strategy

Project

Manage-

ment

Coaching

Restructuring

- Strategy development
- Strategic fit analysis
- Development and integration of ecosystems (start-ups)
- Support (pre-deal, deal, post- deal)
- Due diligence management
- Post-merger integration (PMI)
- Pre-merger carve-outs
- Risk and opportunity management
- Cultural transformation

Interim,



### We help companies to get out of troublesome situations

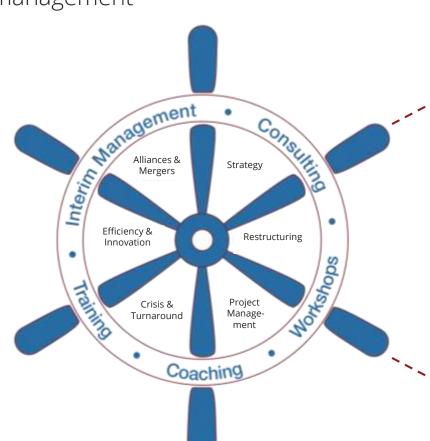
Transforming strategies and ideas into actions

Change, portfolio and project management

"Turning strategies into actions is our speciality"



- Viability analysis of potential strategies
- Setup and management of turnaround project portfolios
- Liquidity-securing and refinancing measures
- Social plan development and negotiation
- Lean management and lean production





## Good to know about amontis



### We are proud of our renowned customers...

Good to know about amontis

Most of our customers have been working with us for years:





### ...and our alliance of entrepreneurial experts and partners

#### Good to know about amontis

amontis is the alliance of entrepreneurial experts.

We are your consultants, interim managers, trainers, coaches for management, in the context of organisational changes and transformations.

- Partners: 28
- Colleagues in partner organisations: approx. 70
- Experts in the alliance: approx. **180**





### Professional certifications foster and reinforce our competences

Good to know about amontis

#### amontis is:

- a **registered Education Provider (R.E.P.) of PMI®**. As a registered Education Provider, we are audited and authorised by PMI® to offer project management seminars and **issue certificates on Professional Development Units (PDUs)** or **Contact Hours** for the successful completion of a seminar.
- a Licensed Affiliate of accredited training organisation (ATO) CONSENSUS Consulting GmbH and is authorised to conduct PRINCE2® trainings and examinations.
- an accredited training organisation and partner of ACMC for the training and certification of International Multidisciplinary Change Management (IMCM®), along with our partners at the Université Sorbonne Paris Cité, Université Paris Descartes, Université du Québec, Montreal, and HEC Liège.











### Our customers' feedbacks and awards are the testimony to our work

Good to know about amontis

#### Our customers say:

"You convinced us very early that the subsidiary still has a chance of survival. In all points, you then managed to bring about the turnaround. You purposefully involved us and with great skill led the negotiations with the business partners and ministries to success. It was a pleasure to see the local staff making the turnaround and performing amazingly well. With your work you also became an important role model for the German parent company." – Shareholder and Sponsor of a Turnaround of the French Subsidiary / Aeronautic Industry

"Excellent use of language of the trainer, along with his very good preparation, helped me to mature and fix all."

– Project Management Professional (PMI®) Exam Preparation Training / Airbus Project Manager

"The handsome experience of the trainers and wide spectrum they cover provide authentic know-how and a window into the Post Merger Integration reality." – Airbus M&A Bootcamp / Airbus M&A and Integration Manager

amontis was awarded by the Stevie Award 2018 for its "Blended Consulting" approach in the category "Best New Product or Service".





### Corporate Social Responsability

#### Good to know about amontis

We are supporting different kinds of projects in several parts of the world and want to make our contribution to a better future.

#### Education and scientific work:

- amontis supports the scientific work in the field of gender studies (German Foundation for Women and Gender Studies; Feminist Europa Review of books)
- amontis supports the transfer of knowledge by giving lectures and lectureships at universities (Frankfurt School
  of Finance and Management, Mannheim Business School, Heidelberg University)
- amontis supports non-profit organisations (such as HeiSDA) and business start-ups by granting them seats for selected seminars for free or at discounted rates and thus facilitates access to important know-how and expertise

#### Charitable purposes:

- amontis is committed to sustaining people and the environment through the Fruitful Office programme
- amontis participated in a project to help street children in Ecuador



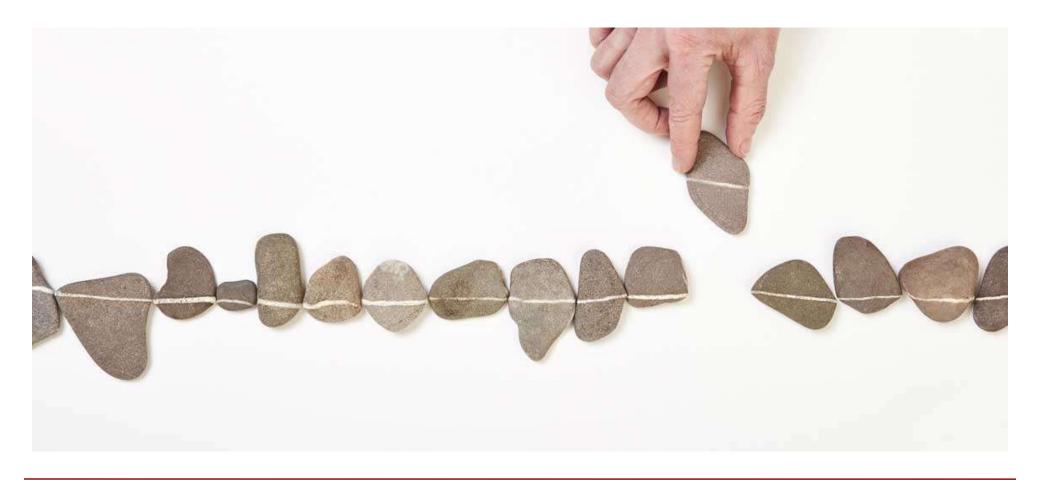












# It is worth talking to us



### We are a strong core team with a diverse alliance

It is worth talking to us

#### Dr. Roland Dumont du Voitel

- Managing Partner
- PhD in Change Management
- PMP®, PRINCE2®, IMCM®
- > 40 years in project management, change management, crises management & turnaround



#### Arlette Dumont du Voitel

- Managing Partner
- Degrees in Economics, Management and Design, Executive MBA
- PMP®, PRINCE2®, ITIL®, PMI®ACP (agile), IMCM®
- > 10 years in project management & > 5 years in change management



#### Mathieu Blondeau

- Marketing & Sales Manager
- Degrees in Marketing and International Business
- IMCM®
- Market analysis, marketing, online marketing, sales, logistics



#### Uliana Polomana

- Consultant
- Degrees in Organisational Psychology
- CAPM®, PRINCE2®, SCRUM®, IMCM®
- Project management, Scrum Master & P. Owner, change management



#### Nils Schäfer

- Junior Consultant
- Degrees in Business Engineering and Ethnology
- CAPM®, IMCM®
- Project management support, work package owner, change management support



#### Jenna Sitnikow

- Relationship Manager
- Degrees in Business Administration, e-Business & Management
- PRINCE2®, IMCM®
- Project- & change management support, trainings & events coordinator

+ the alliance of consultants, interim managers, trainers & coaches



### Let's talk together, the first conversation is on us!

It is worth talking to us



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It is worth talking to us, the first consultation meeting is on us!

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### We are looking forward to hearing from you

It is worth talking to us

